To: Delgado, Eric[Delgado.Eric@epa.gov]

From: McComb, Martin

Sent: Tue 8/18/2015 7:32:42 PM Subject: Re: DRAFT After Action Report

Just call me. I am a wreck.

Sent from my iPhone

On Aug 18, 2015, at 1:21 PM, Delgado, Eric < Delgado. Eric @epa.gov > wrote:

Why? If Paul supports it I'm sure he can convince Ruhl

Sent from my iPhone

On Aug 18, 2015, at 13:33, McComb, Martin < McComb.Martin@epa.gov > wrote:

I suggest no one send this report out but it needs to stay in your records.

Sent from my iPhone

On Aug 18, 2015, at 12:31 PM, McComb, Martin < McComb.Martin@epa.gov > wrote:

Canceling the call.

Sent from my iPhone

On Aug 18, 2015, at 12:23 PM, Burgo, Daniel < <u>Burgo.Daniel@epa.gov</u>> wrote:

Correct.. 1600 Mtn/ 1700 Cst/ 1800 Est.... hmm I think I see a trend

OSC Dan Burgo U.S. Environmental Protection Agency 5 Post Office Square Suite 100 (OSRR02-2) Boston, MA 02109

(617) 918-1052 Desk (617) 918-0052 Fax From: Nattis, Randy

Sent: Tuesday, August 18, 2015 12:15 PM

To: Wenning, Stephanie

Cc: Burgo, Daniel; McComb, Martin; Schaefer, Joe; Delgado, Eric

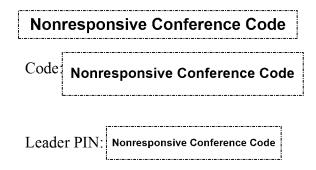
Subject: Re: DRAFT After Action Report

6 est?

Randy B. Nattis
Federal On Scene Coordinator
U.S. EPA Region IX
nattis.randy@epa.gov
Phone - (415) 940-1108 - Cell

On Aug 18, 2015, at 1:24 PM, Wenning, Stephanie <<u>Wenning.Stephanie@epa.gov</u>> wrote:

If you need it:



On Aug 18, 2015, at 1:16 PM, Burgo, Daniel < <u>Burgo.Daniel@epa.gov</u>> wrote:

Dt line?

Sent from my iPhone

On Aug 18, 2015, at 11:09 AM, McComb, Martin < McComb.Martin@epa.gov > wrote:

Does anyone have a conference call in?

From: Burgo, Daniel

Sent: Tuesday, August 18, 2015 11:02 AM

To: McComb, Martin

Cc: Nattis, Randy; Wenning, Stephanie; Schaefer, Joe;

Delgado, Eric

Subject: Re: DRAFT After Action Report

1600 mountain time.

Sent from my iPhone

On Aug 18, 2015, at 10:36 AM, McComb, Martin < McComb. Martin@epa.gov > wrote:

Ruhl wants to put a stop to this. Burgo is setting up a call to discuss. Please attend and back me up if you can

Sent from my iPhone

On Aug 18, 2015, at 9:04 AM, Nattis, Randy Nattis.Randy@epa.gov> wrote:

I would like to see more teeth, but you're a better person than I am. Also, should this be towards AC? I would think our new OEM director or an AA should get this memo. I also think every OSC needs to be BCC'ed on the document.

I've also learned next time I will release my data. I'd like to find out the penalty for doing so as well, just in case.

Deliberative Process/Ex. 5

Deliberative Process/Ex. 5

Teeth Marty, teeth!

Randy B. Nattis
Federal On Scene Coordinator
U.S. EPA Region IX
nattis.randy@epa.gov
Phone - (415) 940-1108 - Cell

On Aug 18, 2015, at 10:53 AM, Wenning, Stephanie Wenning.Stephanie@epa.gov> wrote:

Marty

This is extremely through, hope it helps you to finally get a full night sleep. Only one comment - I'd go through the sequence of events and standardize how you refer to the viewers (public vs. operational). I'd say either "public viewer" or "operational viewer" for every viewer reference. You do this is most cases but there are a few references to just "viewer" that might be confusing.

Stephanie

On Aug 18, 2015, at 10:22 AM, Schaefer, Joe <Schaefer. Joe @epa.gov > wrote:

Nonresponsive Discussion of Personal Matters/Ex. 6

I'll let Eric and Dan weigh in but as documentation on how the first few days went from the folks working the response POV it reads fine to me.

Joe Schaefer

US EPA/Environmental Response Team

(732) 906-6920 (office)

(609) 865-8111 (cell)

From: McComb, Martin

Sent: Tuesday, August 18, 2015 10:00

AM

To: Schaefer, Joe

Cc: Nattis, Randy; Delgado, Eric; Burgo,

Daniel; Wenning, Stephanie

Subject: Re: DRAFT After Action Report

Leadership refers to all you mentioned, I just didn't want to point out individuals.

Deliberative Process/Ex. 5

Nonresponsive Discussion of Personal Matters/Ex. 6

M

Sent from my iPhone

On Aug 18, 2015, at 7:54 AM, Schaefer, Joe <Schaefer. Joe@epa.gov> wrote:

Main comment is that I don't understand what Leadership refers to. Is that R8 senior management, R8 branch chief/team leader, HQ senior management, does it depend?

Second question what's the primary objective of the document?

Deliberative Process/Ex. 5

Both?

I don't think the objective actually effects the document itself too much which I think does a good job trying to be very factual. More in how the message that delivers the document is framed.

Joe Schaefer

US EPA/Environmental Response Team

(732) 906-6920 (office)

(609) 865-8111 (cell)

From: McComb, Martin

Sent: Tuesday, August 18, 2015 9:40

AM

To: Schaefer, Joe

Cc: Nattis, Randy; Delgado, Eric; Burgo, Daniel; Wenning, Stephanie

Subject: Re: DRAFT After Action

Report

ASAP. I need this to go out while it is fresh. I also personally need it so I can purge.

I am on phones this week because we are so thin but then I need time off.

Thanks Team, it's a pleasure working with you all again.

M

Sent from my iPhone

On Aug 18, 2015, at 6:43 AM, Schaefer, Joe < Schaefer. Joe @epa.gov > wrote:

When do you need comments by?

Joe Schaefer

Environmental Response Team

(c) 609-865-9111

On Aug 18, 2015, at 8:34 AM, McComb, Martin <<u>McComb.Martin@epa.gov</u>> wrote: Team,

Please comment but keep it within the team.

I told my Division Director he would see this before goes out.

M

attached

<After Action Report.docx>